

# Where people love to live...

Cairn Homes plc

**2021 Interim Results Presentation** 

## **2021 Interim Results Presentation**



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# 01 Key Highlights



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## **Key Highlights**

- Protecting the health and safety of our people and communities remains our top priority
- Delivered on what we said we would do and today upgrading our original two-year targets
- Continued commitment and leadership in build quality and customer service
- Significant investment in our people with over 50 new hires this year
- Growth complimented by support and expansion of our supply chain partners back to 2,000+ full-time positions growing to c. 3,000 in the next year
- Providing high quality new homes to our current and perspective customers 675 sales to first time buyers since March 2020 and more than 3,100 since 2015
- Irish economy rebounding more strongly than our UK and EU neighbours

## **Key Highlights - KPIs**



\* Increasing to 1,052 in the year to 8 September 2021

\*\* This estimated free cash generation is before any capital allocation considerations, including reductions of current debt, future dividends or strategic land acquisitions

## **Government Supporting Homeownership and Irish Housebuilding Industry**

#### "Housing for All" – Government's Signature Policy

#### Ambitious Government Housing Strategy

- New strategy launched on 2 September 2021
- 10 year plan focused on:
  - Increasing new housing supply
  - Supporting home ownership
  - While the strategy has an appropriate bias towards social housing, we are now seeing measures that will benefit Cairn's prospective customers, particularly middle income families

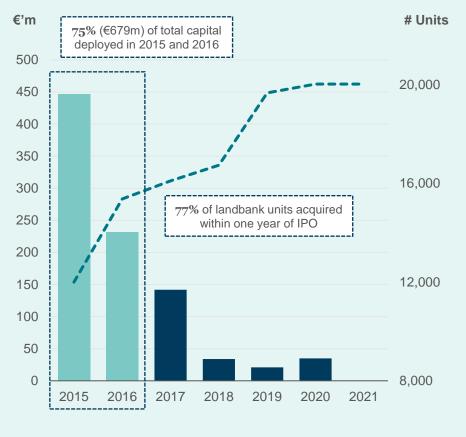
#### Increased Targets and Funding

Target of **300,000** new homes by **2030** with significant involvement of the private sector to meet this target:

- Shared Equity Loan scheme now to has an annual target of 2,000 new homes to fund 10,000 new homes by 2025
- €4.5bn funding for Irish Water infrastructure to support accelerated and increased housing delivery
- Land Development Agency funding increased by €1bn (to €3.5bn) to deliver 5,000 affordable homes on non-State land

### C4bn annual capital funding with C20bn fully committed for first 5 years

## Low Cost Landbank and Planning Gains Driving Margins



Acquisitions in Period (€'m) --- Cumulative Units Acquired



## **Managing Our Supply Chain**

Cairn has built up a deep pool of trusted subcontractors over the last 6 years

#### **Tactical Initiatives**

- A number of key initiatives in maintaining their financial and operational integrity during second lockdown:
  - COVID-19 financial support programmes
  - Regular financial health check engagement

#### **Strategic Initiatives**

- Central procurement function is leveraging c. €650m procurement spend across 2021 and 2022
- Provide clear visibility of development pipeline and future build programme demands
- Category management relationships well established across all key disciplines

## **Top 20 = 64%**

Of total €1bn procurement since IPO

## **€32**m

Average total contract value awarded to top 20 subcontractors

## 12

Average number of developments top 20 subcontractors are working on

Commitment to delivering further resilience, improved collaboration and innovation

## **Managing Our Build Costs**

#### Key Challenges and Responses

#### Challenges

- Unprecedented global demand for materials
- Increased shipping costs
- Commodity prices remain at abnormal levels
- However timber price rate of inflation starting to slow

#### Responses

- Managing industry increases through existing committed contracts and forward purchasing
- Leveraging growing scale as Ireland's largest procurer of labour and materials



**69%** 

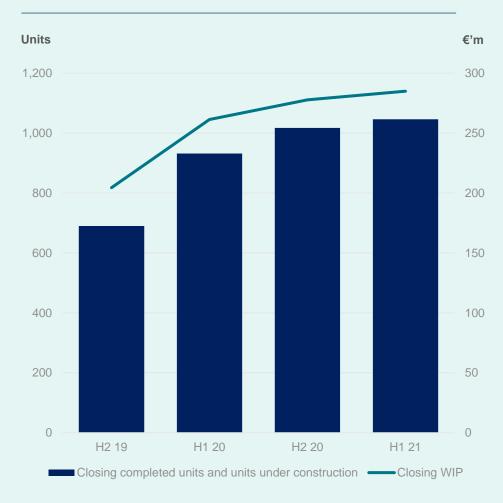
Procured on active sites for 2021

Procured on active sites for 2022

## Impact & Outlook

- Build cost inflation of c. 3 4% in the last 12 months
- Further pressure on pricing likely into 2022 across the sector, however this will not impact on our forecasted margin progression to 20%+ through the period

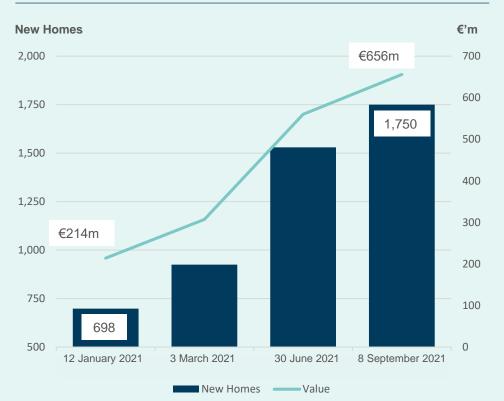
## Decision to Significantly Invest in WIP Rewarded with 1,750 Closed and Forward Sales



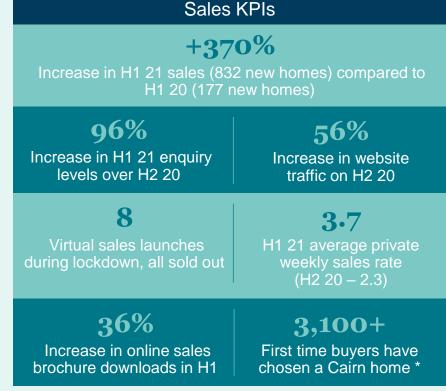
#### WIP Investment Increasing In Line With Demand



## 370% Increase in Sales and a 61% Increase in Average Weekly Sales Rate

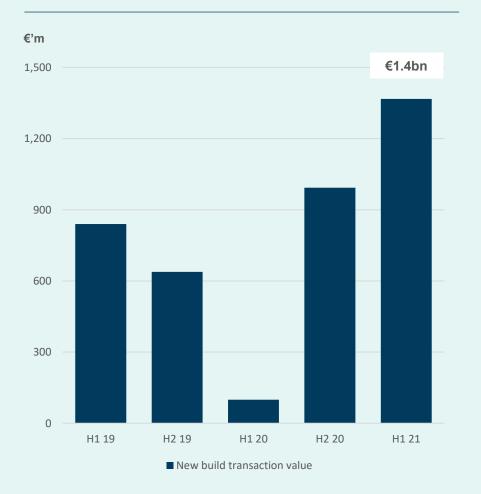


#### Strong Momentum in Closed and Forward Order Book



#### Record Enquiry Lists and Sales in H1 2021

## **Multifamily Market – Strong Recovery in Transactions**



#### H2 2020 market momentum maintained in H1 2021

#### The 2021 Rental Market

- Exodus of small landlords c. 35k left the market between 2016 and 2020
- 2,455 available properties to rent 74% below 15 year average (only 0.15% of total housing stock)
- Multifamily c. 4.4% of the Irish rental market
- Prime yields c. 3.75 4.0% and rent collections at 99%
- Rental inflation at 5.6% (0.5% in Dublin)

#### Cairn's Strong Market Position

- The largest and one of only five self-building apartment builders in Ireland
- All other developers are using main contractors and eroding margin
- c. 4,800 apartment unit pipeline in areas of high demand
- Proven track record and counterparty strength 8
   transactions to date
- Rental market undersupplied of appropriate product

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## 02 H1 2021 Financial Results & Guidance



## **Strong GDP Growth Supported by Positive Macro Trends**

#### +23.3%

Two year Irish GDP growth to June 2021 (EU 27 average: -2%)

#### +€21.5bn

Record increase in household savings (Jan 20 – Jun 21)

#### +65%

Increase in FTB mortgage approval volumes in H1 21 (average value €249k)

#### + 18%

Increase in income tax receipts in H1 2021 compared to 2020.

August 2021 +19% v 2019

#### 1.53X

Ratio of household deposits to household loans in H1 21 (1.36x in H1 2020)

#### + 25%

Increase in FTB new home mortgage drawdown volumes in H1 21 (average value €232k)

#### +6%

August 2021 YTD Exchequer returns ahead of profile

#### **Commencements:**

H1 21 new housing starts: +56% on H1 2020 +27% on H2 2019

#### Supply:

21,329 completions in the year to June 21:
55% multi-development
21% apartments

## **Upgraded Guidance**

Sales Volumes	2021	2022	Total	Estimated Gross Margin %*		2021	2022
Upgraded Guidance	1,100	1,450	2,550	Upgraded Guidance		19.0%	20.0%
+50 units compared to March 2021 guidance				+1.0% in each year compa	ared to March 2	021 guida	nce
Estimated EBIT (€'m)	2021	2022	Total	Free Cash Generation** (€m)	2021- 2022	2023	Total

Estimated EBIT (€'m)	2021	2022	Total
Upgraded Guidance (€'m)	52	85	137
+€17m (+14%) compared t	o March 2021	guidance	
c. 15% EBIT ma Exit run-rate of	-		-

Free Cash Generation** (€m)	2021- 2022	2023	Total
Upgraded Guidance	165	185-235	350-400

+€15m in 2021-2022 compared to March 2021 guidance

\* Excludes HPI and BCI

\*\* Free cash generation is before any capital allocation considerations, including reductions of current debt, future dividends or strategic land acquisitions

## H1 2021 Financial Performance

	June 2021 Unaudited	June 2020 Unaudited	Movement
	€m	€m	
Revenue	130.6	80.9	+61%
Gross profit	24.2	13.0	+86%
Gross margin %	18.5%	16.1%	+240bps
Opex	(12.5)	(7.3)	+71%
EBIT	11.7	5.8	+102%
EBIT margin %	8.9%	7.1%	+180bps
PBT	7.6	1.2	+512%
РАТ	6.4	1.2	+434%
EPS	0.85 cent	0.16 cent	+0.69 cent
Net assets	759.2	740.4	
NAV per share	101 cents	99 cents	
Land at cost	676.2	696.4	

## **Revenue and Sales Performance KPIs**

#### **Average Selling Prices**

		ASPs €'k				_	
Sales	Units	Starter Homes	Trade Up/Down	Apartments	Overall	Revenue	
H1 2021	403	327	458	305	324	€130.4m	
H1 2020	207	323	419	348	337	€69.7m	
Movement	+95%	+1%	+9%	(12%)	(4%)	+€60.7m	

## **Closed & Forward Sales Pipeline (as at 8 September 2021)**

	Units	Revenue
2021 – closed and forward sales	1,069	€402m
2022 – forward sales	681	€253m
Total closed and forward sales pipeline	1,750	€655m

## Balance Sheet at 30 June 2021

	June 2021 Unaudited	December 2020 Audited
	€m	€m
Non-current assets	2.6	2.7
Land held for development	676.2	690.3
Construction work in progress	285.0	277.8
Other receivables	15.0	13.4
Cash	33.7	34.5
Total assets	1,012.6	1,018.8
Other liabilities / payables	(70.2)	(65.5)
Net assets (excluding borrowings)	942.4	953.4
Loans and borrowings	(183.2)	(202.8)
Net Assets	759.2	750.6
Balance sheet KPIs		
Cash and cash equivalents	33.7	34.5
Net debt	(149.4)	(168.3)
Debt to GAV	18.4%	20.2%

Strong balance sheet underpinned by land at historic low cost and WIP investment in forward order book

## **Key Cash Flow Considerations**

	Jun-21	Dec-20	Movement
	€m	€m	€m
Net Debt	149.4	168.3	18.9
Key Movements			
H1 2021 EBITDA			13.6
Reduction in land held for development			14.2
Increase in construction work in progress			(7.2)
Other			(1.8)

#### H1 2021 Commentary

- Net debt reduced by €18.9m in the period to €149.4m, resulting in available liquidity of €193.7m
- No near-term debt maturities
- WIP investment is **1.7** times covered by our forward sales pipeline, and includes funding three new site commencements in H1 2021
- Main WIP investment in starter home segment and multifamily
- Notwithstanding a 13 week construction lockdown at the start of the period, the business was cash generative in H1
- We expect to generate significant operating cash flow in H2

### Continued WIP investment driving future growth and cash generation capability of the business

## 03 Our Sustainability Agenda



## **Progress in Implementing our Sustainability Strategy**

## **Our 2021 Commitment**

### The Full Implementation and Disclosure of our Sustainability Strategy

- Align our KPIs to relevant reporting frameworks
- Measure our full Scope 3 emissions
- Embed additional sustainability metrics within our remuneration strategy
- Set priorities and targets
- Integrate systems and processes to monitor our performance
- Continue to drive new initiatives to create a more sustainable business



We are building on the enthusiasm, commitment and culture for Sustainability that already exists in Cairn

## H1 2021 Sustainability Highlights



People

#### **SafeT Certification** Achieved Grade A for 2021

### **Diversity and Inclusion**

Signed up the Business in the Community Ireland's "Elevate" pledge to support us in becoming a more inclusive workplace

## **Partnership with CIOB**

Training partnership with The Chartered Institute of Building to support the continuous professional development of our employees

### **Graduates & Interns**

Dedicated recruitment programme targeting construction personnel



## Homes

### **Measuring our Emissions**

We obtained ISO 14064-3 certification for our 2020 Scope 1 and 2 GHG emissions measurement

Scope 3 emissions measurement: we have engaged external expertise for a carbon life cycle assessment on the homes we build and will set targets for reduction following that analysis

### Light Gauge Steel

Using an LGS system as a modern method of construction will reduce our GHG emissions



## **Biodiversity Net Gain Policy**

From 2022, every new development will have a Biodiversity Action Plan

#### **Cairn Arts Programme**

Promoting Irish culture and the arts, evoking a strong sense of place for our customers and the communities we build

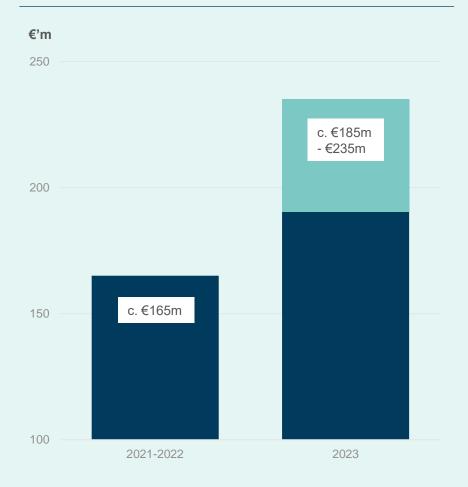


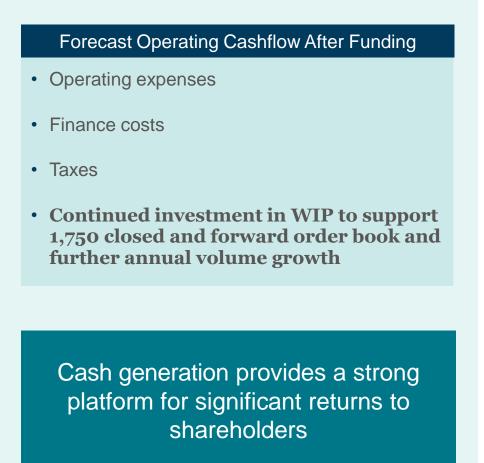
# 04 Capital Returns

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## €350m – €400m Cash Generation In The Three Years to 2023

## A business back generating significant operating cashflow





## **Capital Discipline and Allocation**

#### 2021 – 2023 Capital Allocation

## **c. €120m**

Progressive annual interim and final ordinary dividend

## Reimplementation of Annual Dividend Programme

We expect Annual dividends for 2021 and 2022 will be at a minimum level of **€40 million** each year

From 2023 dividends will be at a pay-out ratio of 40 - 50% of distributable profits

Paid by way of interim and final dividends, commencing with today's declared interim dividend of **2.66** cent per ordinary share

## c. €230m - €280m

Returns to shareholders through a combination of capital returns and accretive strategic investments

## 15%

Any capital allocated to future investments and land acquisitions will be subject to a 15% target hurdle rate return on capital employed

## **Shareholder Returns**

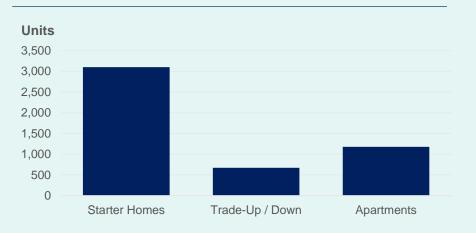
Surplus capital after investments and land acquisitions will be distributed to shareholders through a combination of special dividends and/or share buybacks

# 05 Landbank & Market

CAIRN

## **Industry Leading Sales**

#### Over 4,900 sales since 2015



### Nearly 15,000 private homes in pipeline



#### **Apartment Construction Experience**

- Self-build developer counterparty of choice for institutional investors
- Eight apartment developments delivered to date (social, private & multifamily)
- One development nearing completion and two new commencements in the next c. 6 months
- Experience and learnings brought to each new scheme OSM, MMC etc
- · Leveraging efficiencies on future projects

#### **Apartment Pipeline**

- 10 sites with an average of 380 apartments each
- Maximising densities average 126 apartments per hectare

Monthly Rental Cost

## **Owning versus Renting**

Cairn 3 Bed Starter Home Private Sales in 2020

· ·		
€372,000	Purchase price €372,0	Current Market Rents Equivalent three bed
Average selling price (including VAT) in 2021 across Cairn	Mortgage - 90% LTV €335,7	house monthly rent: 700 Lucan €2,350
developments in Dublin: Shackleton Park (Lucan)	Mortgage interest rate 2.3	Lucan €2,350
Gandon Park (Lucan) Graydon (Newcastle) Parkside (Malahide Road)	Monthly Mortgage Repayment €1,28 (30 year C&I)	
€61,000 salary = net monthly income €4,310	DSR Owning: <b>30%</b>	DSR Renting: <b>54%</b>
<b>€1,036</b> per month Cheaper to own than rent a Cairn starter home in Dublin	<b>80% per</b> month <b>More expensive to rent</b> than own a Cair starter home in Dublin	rn Of all houses in Ireland are rented people aged < 39

**FTB** 

Monthly Mortgage Cost

by

## New Home Affordability – Impact of Shared Equity at Affordable Repayment Levels

Help to Buy provides a 10% deposit up to a maximum of  $\in$  30,000 on new homes priced up to  $\in$  500,000

Shared equity provides up to a 20% equity stake, subject to regional price caps below €450,000

Shared equity purchasers will also be able to avail of Help to Buy, meaning they require a 70% LTV mortgage

#### 2021 – Help to Buy

2022 – Shared Equity & Help to Buy

New home price	€ 350,000	New home price	€ 350,000
Help to Buy (lower of €30k or 10%)	€ 30,000	Help to Buy (lower of €30k or 10%)	€ 30,000
Deposit (own funds)	€ 5,000	Shared equity (20%)	€ 60,000
Mortgage (A)	€ 315,000	Mortgage (A)	€ 260,000
Salary required (A / 3.5x)	€ 90,000	Salary required (A / 3.5x)	€ 74,286
Monthly mortgage repayment (B)	€ 1,212	Monthly mortgage repayment (B)	€ 1,000
Net monthly income (C)	€ 5,705	Net monthly income (C)	€ 5,031
DSR (B / C)	21.2%	DSR (B / C)	19.9%

Average Monthly Rent in Ireland in 2021: €1,450

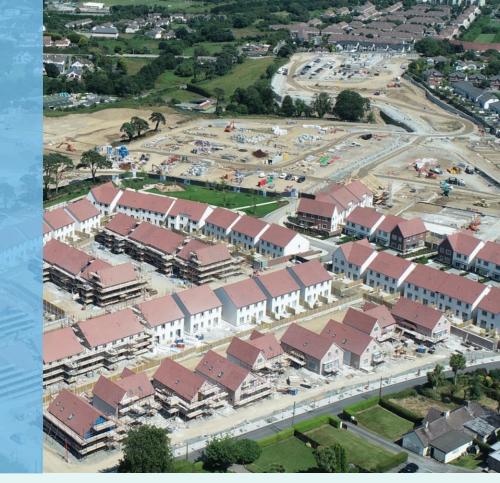
Impact of 20% Shared Equity on a €350k Starter Home
Reduced salary of €74k required
231,000 households in Ireland earn between €60k and €90k
Scaled Shared Equity scheme is essential for those earning less than €90k

#### **Cairn Landbank**

11,450 units priced below €450k
8,000 units priced below €350k
4,500 units priced below €300k

Notes: Debt servicing ratio calculation - assume 30 year C&I mortgage at a rate of 2.3% for a couple earning similar salaries, no children \* Source: Mortgages.ie Mortgage Repayment Calculator: PWC Income Tax Calculator 2021: Revenue.ie. RTB

## 06 Outlook





## Outlook

Strong economic recovery	Demand stronger than ever	<ul> <li>Which delivers</li> <li>c. 19% gross margin in 2021 and just over 20% in 2022</li> </ul>
Significant cash generation delivering shareholder returns	2,550 closed sales in 2021 and 2022 Significant volume growth opportunity beyond 2022	<ul> <li>c. €137m cumulative operating profit in 2021 and 2022</li> <li>c. 15% EBIT margin in 2022. Exit run-rate of c. 16% in 2022</li> </ul>

A sustainable emerging stronger than ever and delivering attractive returns for our shareholders

# 07 Appendices



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## **Our Purpose & Strategic Pillars**

## Better ways to build

Our purpose

## Building homes and creating places where people love to live.

Our purpose is what drives us - it's why we do what we do. It's why we strive to build the best homes possible. It's why we go the extra mile to ensure that the places we create are beautiful and enhance the quality of life of all that live there. And it's why we always put people first: because we believe that everyone deserves to love where they live, and we can make that happen.

## **Strategic pillars**

#### People

Attract, engage and retain the best people and external resources



#### Homes

Design and build high quality, sustainable and market appropriate homes

#### Customers

identify and influence market opportunities and deliver the best customer

experience

### Places

Create places for communities to prosper



### Operational Excellence

Create a commercial and profitable operating platform to turn land into great places to live

## **Housing Sites in Areas of Proven Demand**

## 11,700 new homes on sites with multi-modal transport links in established residential locations



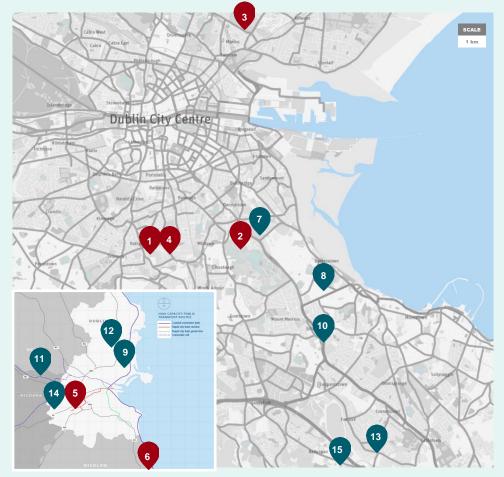
Active	)	Units	
1	Parkside, Malahide Road	120	
2	Shackleton Park, Lucan	778	
3	Glenheron, Greystones, Co. Wicklow	242	
4	Mariavilla, Maynooth, Co. Kildare	730	
5	Albany, Killiney	20	
6	Oak Park, Naas, Co. Kildare	248	
7	Whitethorn Village, Naas	314	
8	Graydon, Newcastle	643	
9	Archers Wood, Delgany	426	
10	Hawkins Wood, Greystones	184	
11	Mercer Vale, South Co. Dublin	399	
12	Douglas, Cork	472	

#### Future

13	Dunboyne Road, Maynooth
14	Clonburris, Dublin 22 (two sites)
15	Holybanks, Swords, Co. Dublin
16	Enniskerry, Co. Wicklow
17	Blessington, Co. Wicklow
18	Coolagad (Blacklion), Greystones, Co. Wicklow
19	Callan Road, Kilkenny
20	Rahoon, Galway
21	Ballymoneen Road, Galway

## **Prime Apartment Sites**

## 4,800 homes in prime city and established suburban and commuter belt locations



Active		Multifamily Opportunity	Units
1	Marianella, Rathgar, Dublin 6W		208
2	Donnybrook Gardens, Dublin 4		85
3	Griffith Wood, Griffith Avenue, Dublin 9	<b>S</b>	377
4	Rostrevor Place, Marianella, Rathgar	<b>S</b>	107
5	The Quarter at Citywest, Dublin 24	<b>S</b>	314
6	Glenheron, Greystones, Co. Wicklow	<b>S</b>	170

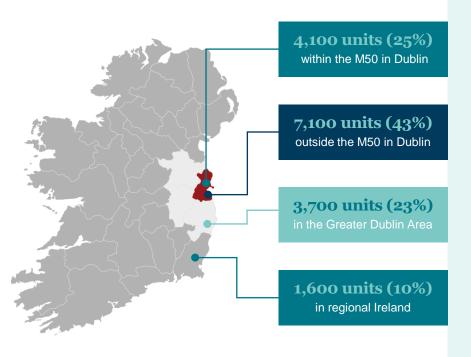
Future		
7	Montrose, Dublin 4	$\checkmark$
8	Cross Avenue, Blackrock, Co. Dublin	
9	Parkside, Malahide Road	
10	Blakes & Esmonde Motors, Stillorgan	
11	Mariavilla, Maynooth, Co. Kildare	
12	Holybanks, Swords, Co. Dublin	
13	Barrington Tower, Carrickmines, Dublin 18	
14	Citywest, Dublin 24	<b>S</b>
15	Glenamuck Road, Carrickmines, Dublin 17	<b>S</b>

## **Characteristics Of Historic Low Cost 16,500 Unit Landbank**

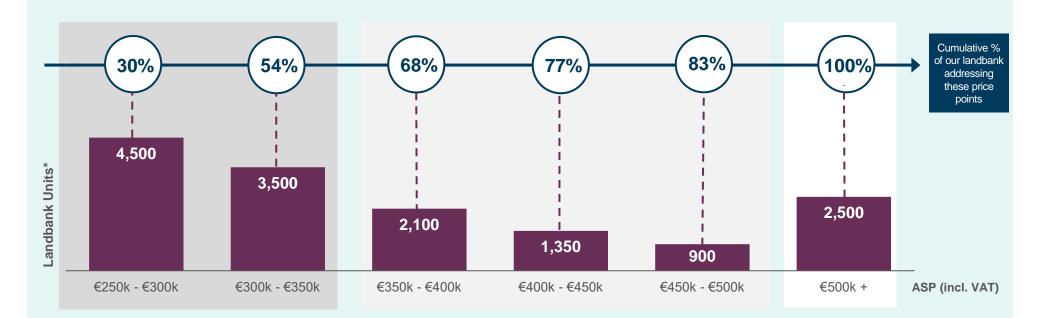


#### **Broad buyer pool for Housing and Apartments**





#### **Landbank Price Points**



- 83%: qualifies for Help to Buy (up to €500k)
- €64k €103k: Salary range for prices under €400k (over 415,000 people in this salary range)
- 54%: of our first time buyers have most or all of their deposit covered by Help to Buy
- Up to 77% of our landbank qualifies for Shared Equity
- Opportunity to deliver affordable housing across multiple developments aligned with "Housing for All"

Key Affordability Characteristics

## Some of Cairn's Recently Completed Apartment Developments



Marianella, Rathgar 208 apartments Commenced: April 2016 Completed: July 2019



Rostrevor Place, Rathgar 108 apartments Commenced: April 2019 Completed: April 2021



Six Hanover Quay, Dublin 2 120 apartments Commenced: August 2017 Completed: June 2019



Quarter at Citywest, Dublin 24 282 apartments Commenced: April 2019 Completed: May 2021



**Donnybrook Gardens, Dublin 4** 85 apartments Commenced: March 2018 Completed: December 2020



Shackleton Hall, Lucan 60 apartments Commenced: June 2018 Completed: December 2018

## A Case Study: What Building Long-Term Communities Really Means

Home Together Initiative launched across three Cairn developments in H1 2021





#### **Initiatives launched**

- Biodiversity planting day
- Neighbourhood clean up
- Dog walking group
- Gardening group
- Outdoor library box





#### **Initiatives launched**

- A craft group has started
- A carpentry group
- Community notice board
- Mother & Baby group
- Fitness group
- BBQ/picnic day



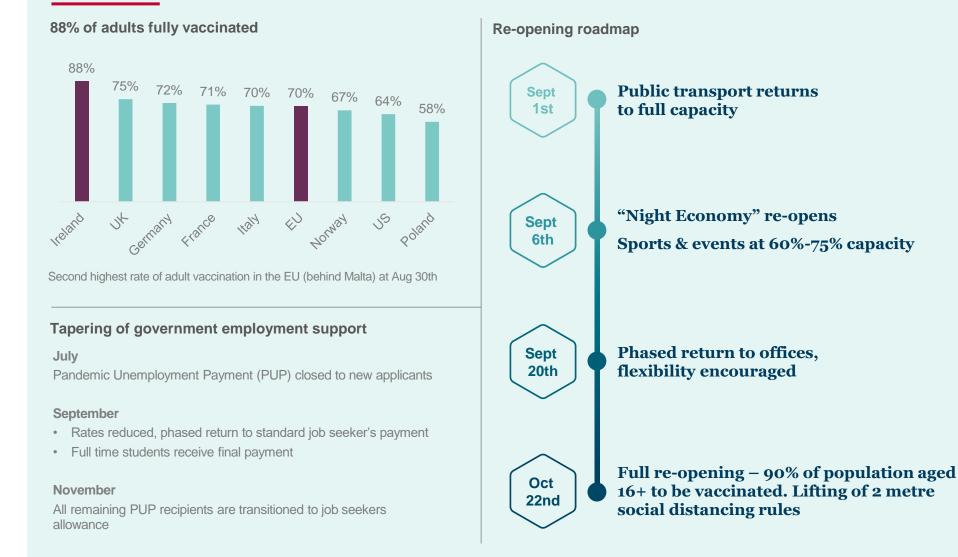


#### **Initiatives launched**

- Picnic on the green
- Dog walking group
- Outdoor art gallery
- Mother & Baby group
- Treasure hunt

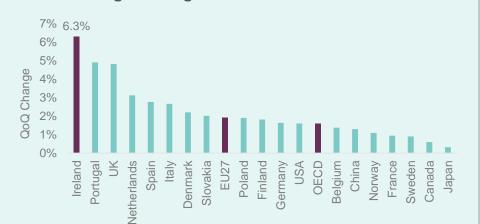
Residents drive the process. We are there to encourage and support community activism and participation. Residents are empowered to take ownership of their neighbourhoods and start more community led projects

# Full Reopening of Ireland by 22 October 2021



#### **Demand Drivers**

Q2 2021 GDP growth highest in EU 27



**Employment recovery** 



Household savings at record levels

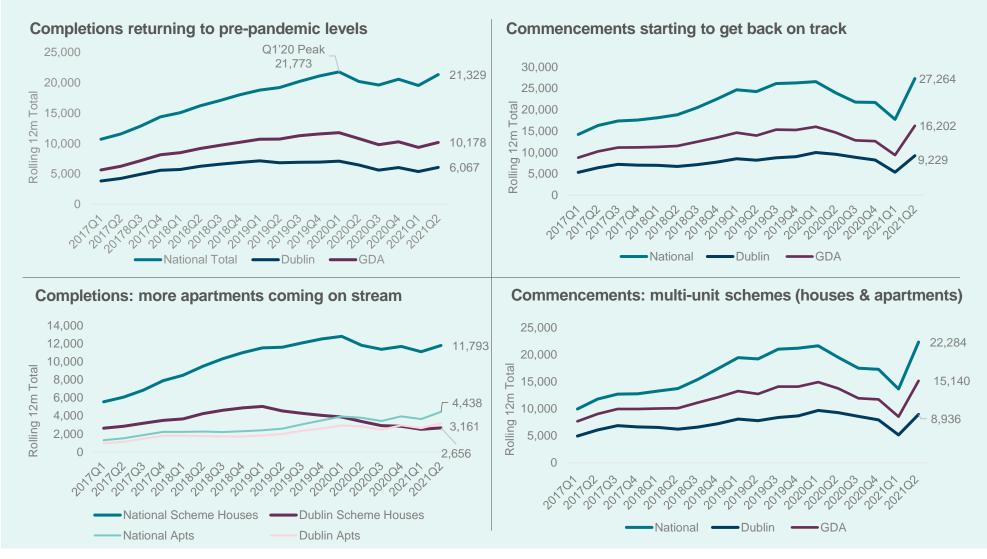


Jan-July 2021 Exchequer receipts

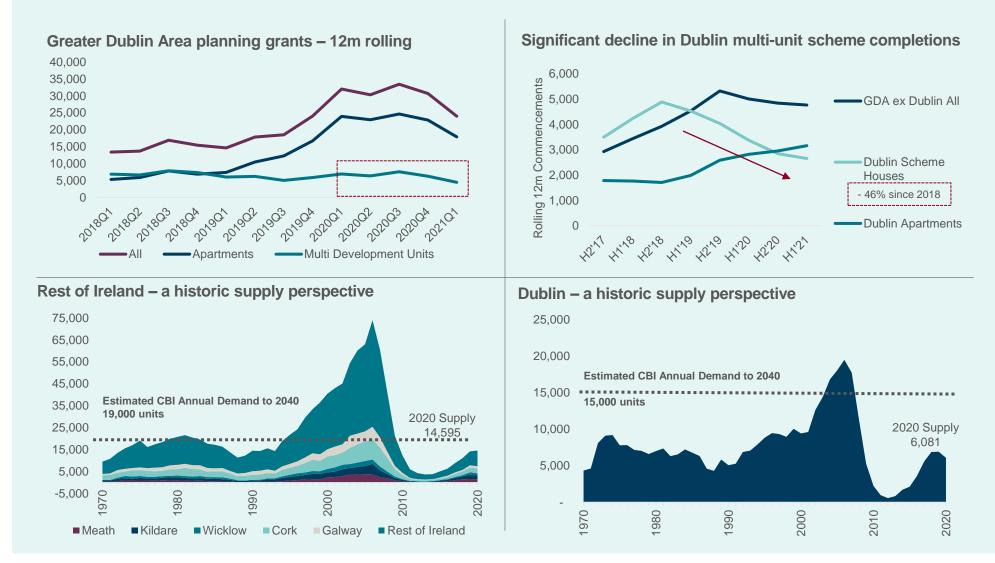


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### **New Homes Supply Indicators**

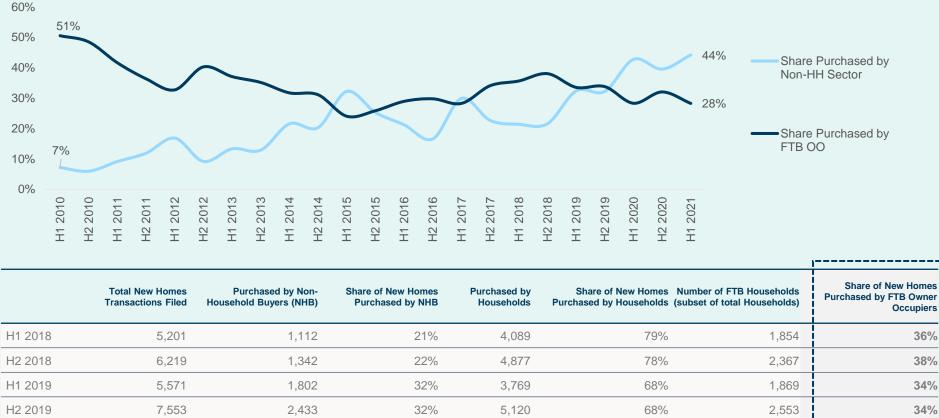


## New Homes Supply Indicators (contd.)



Source: CSO, Department of Housing, Planning, Community and Local Government, Central Bank of Ireland

## **Non-Household Sector Increasing Presence in the Market**



Non-Household Buyers (NHB) comprise 44% of new homes transactions

H1 2019	5,571	1,802	32%	3,769	68%	1,869
H2 2019	7,553	2,433	32%	5,120	68%	2,553
H1 2020	5,508	2,354	43%	3,154	57%	1,560
H2 2020	7,252	2,866	40%	4,386	60%	2,324
H1 2021	6,019	2,660	44%	3,359	56%	1,702

Source: CSO, The non-household sector comprises private companies, charitable organisations and state institutions.

28% 32% 28%

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# The Irish Multifamily Market – H1 2021

Value of H1 2021 New Build Multifamily Transactions	<b>2,455</b> Homes for Rent on 1 August 2021	c. 3.75%
€1.45bn	74% below long-run average	Dublin Multifamily prime yields H1'21

#### **2021 New Build Transactions**

#	Property	No. Units	Buyer	Status	Reported Price (€m)
1	Multi-location portfolio	900	Domestic institutional investor	Forward Purchase	€450
2	8th Lock, Royal Canal Park, Rathborne, Dublin 15	435	International institutional investor	Forward Fund	€200
3	Ardstone - Dublin Portfolio	401	Domestic institutional investor	Completed	€181
4	Griffith Wood, Griffith Avenue, Dublin 9	342	International institutional investor	Forward Purchase	€176.5
5	East Village, Clay Farm, Leopardstown, Dublin 18	295	International institutional investor	Forward Purchase	€127
6	Off-Market - Dublin	151	Private	Unknown	€66
7	Marina Village, Greystones, Co. Wicklow	134	International institutional investor	Completed	€64.5
8	Shackleton Park, Lucan, Co. Dublin - CAIRN	150	Domestic institutional investor	Forward Purchase	€48.3
9	Off-Market - Dublin Portfolio	62	Private	Unknown	€30
10	Blackhall Square, Smithfield, Dublin 7	39	International institutional investor	Completed	€20
11	Blackbanks, Raheny, Dublin 5	40	Domestic institutional investor	Completed	€19
		2,949			€1.4bn

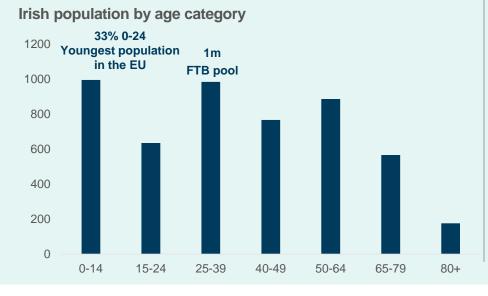
#### **Mortgage Market**



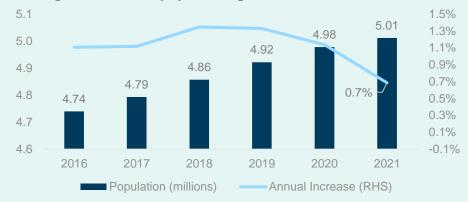
## **Demographics Support Demand**

#### Strong population growth

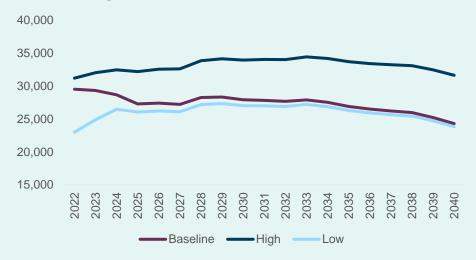
- Population 5m as at April 2021 the highest since 1851.
- Population forecast to grow to 5.6m by 2040
- 30k Irish nationals returned to Ireland in the year to April 2021 highest since 2007.
- Population growth is 3x EU average
- Highest birth rate in Europe: 11.2 per 1,000 population.
- High average household sizes: 2.6 compared to 2.3 EU average
- ESRI forecast medium term demand of 34,000 new homes p.a.



Average 1.1% annual population growth since 2015







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